

Title:	Building Trust Programme – Strategic Business Case
Report to the:	Group Trust Board
Meeting date:	1 April 2025
Agenda item:	2
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Executive sponsor:	Laura Clear, Director of Strategy and Transformation

## 1.0 Executive Summary

- 1.1 The Trust(s) are required to submit a Strategic Business Case (the ‘Case’) to NHS England as part of its journey to create a new organisation. The Case will be evaluated by NHS England and a successful outcome will be approval to proceed to Full Business Case.
- 1.2 The Case adheres to national guidance and benefits from:
- Previous Board papers.
  - Board co-production in February 2025.
  - Feedback from NHS England on an early draft.
- 1.3 NHS England will take around 6 weeks to consider the Case and in doing so will consult with stakeholders, the Care Quality Commission and Trust leaders. The process concludes with a formal meeting between NHS England, Trusts, and Integrated Care System leaders to discuss any issues identified. After this meeting, NHS England will make a decision regarding support for progression to Full Business Case and a Strategic Case rating will be issued. Each Key Line of Enquiry will be RAG rated, which will feed into an overall assessment for each domain, which then enables the development of the overall rating as illustrated in Figure One below:



Figure One: Strategic Case Rating Outcomes

1.4 The proposed draft Strategic Business Case is attached in **Appendix A**.

**2.0 Recommendation**

2.1 The Group Trust Board is asked to:

- **Approve** the Strategic Business Case for submission to NHS England.