

## Trust Board Meeting in Public

**Date:** Wednesday, 01 April 2026

**Time:** 10:00 to 10:30

**Location:** Online

### Members:

Lynda Thomas	Trust Chair
Sarah Buchan	Chief Information Officer
Laura Clear	Director of Strategy and Transformation
David Crawford	Non-Executive Director
Anna Gill	Non-Executive Director
Rachel Hawkins	Director of Corporate Affairs
Kate Howard	Chief Nursing and Allied Health Professional Officer
Dr Caroline Kavanagh	Chief Medical Officer
John Kennedy	Non-Executive Director
Angela Moodie	Chief Finance and Resources Officer
Anita Pisani	Chief People Officer and Deputy Chief Executive
Jayne Sharma	Associate Non-Executive Director
Mani Sharma	Non-Executive Director
Matthew Winn	Chief Executive Officer

### In Attendance:

Sarah Feal	Company Secretary and Freedom to Speak Up Guardian
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### Apologies:

Charlotte Black	Non-Executive Director
Njoki Yaxley	Non-Executive Director

## Minutes

1.0	Welcome and apologies
1.1	The Chair welcomed all attendees to the meeting, and apologies for absence were noted as recorded above.
2.0	Disclosure of interests
2.1	Members confirmed that they had no additional declarations of interest in respect of the items on the agenda. The Register of Interests was confirmed as an accurate record.
3.0	Establishment of new Trust
3.1	<p>The report was introduced and the board discussed the successful completion of the merger, thanked NHS England and the governance team, and confirmed the establishment of the East of England Community Health and Care NHS Trust, with board approval for regulatory and organisational processes led by Rachel Hawkins and Laura Clear. This included the adoption of the Governance Manual, confirmation of the harmonised day-one policies, and formal notification that our Transaction had received approval from NHS England and the Department of Health and Social Care.</p> <p>The Trust Board <b>noted</b> the Letter of Authorisation and three Orders, <b>adopted</b> the Governance Manual, and <b>approved</b> the Care Quality Commission Statement of Purpose and harmonised day one policies.</p>
4.0	Clinical and Care Strategy
4.1	<p>The new clinical and care strategy for the East of England Community Health and Care NHS Trust was introduced, focusing on four priority areas and organisational values. Four main areas were outlined; best start in life for children, support for children and young people with complex needs, neighbourhood care for all ages, and unscheduled care, detailing the rationale and intended outcomes for each.</p> <p>The strategy includes empowering patients to manage their own care, valuing and developing the workforce, strengthening partnerships with councils, hospices, and academic institutions, and driving innovation through improved data, digital approaches, and risk-taking. The strategy also prioritises school readiness, trauma-informed care, and centres of excellence for neurodevelopmental and neurodisability support, with a commitment to reduce waiting times for neurodevelopmental assessments and improve local access to complex care.</p>

	Plans for proactive care for people with frailty and long-term conditions, exemplary end-of-life care, and the development of hospital-at-home and virtual ward models to enhance unscheduled care across geographies were outlined.
5.0	Questions from Stakeholders
5.1	The importance of collaborative relationships was discussed, stakeholder engagement, and positive feedback from partners, highlighting the Trust's commitment to working closely with local systems and stakeholders, especially in children's services.
6.0	Any Other Business
	There were no further matters raised. The meeting closed at 10:25.
	Date, time and location of next meeting
	20 May 2026, 10:30, The Meadows, St. Ives