

Group Trust Board Meeting in Public

Date: Wednesday, 18 March 2026

Time: 13:00 to 15:55

Location: Units 7-8 Meadow Park, Meadow Lane, St Ives PE27 4LG

Members:

Lynda Thomas	Group Trust Chair [Chair]
Charlotte Black	Non-Executive Director
Sarah Buchan	Chief Information Officer
David Crawford	Non-Executive Director
Anna Gill	Non-Executive Director
Rachel Hawkins	Director of Corporate Affairs
Kate Howard	Chief Nursing and Allied Health Professional Officer
Dr Caroline Kavanagh	Chief Medical Officer
John Kennedy	Non-Executive Director
Angela Moodie	Chief Finance and Resources Officer
Anita Pisani	Chief People Officer and Deputy Chief Executive
Mani Sharma	Non-Executive Director
Matthew Winn	Chief Executive Officer
Njoki Yaxley	Non-Executive Director

In Attendance:

Andrew Butcher	Strategy and Transformation
Sarah Feal	Company Secretary and Freedom to Speak Up Guardian

Apologies:

Laura Clear	Director of Strategy and Transformation
Jayne Sharma	Associate Non-Executive Director

Agenda

No.	Time	Mins	Agenda Item	Decision	Enclosure	Lead
Staff Story						
-	13:00	(30)	Staff Network Advocates	Discuss	Verbal	Chief People Officer and Deputy Chief Executive
Opening Actions						
1.	13:30	(5)	Welcome and apologies	-	Verbal	Chair
2.	-		Disclosure of interests <ul style="list-style-type: none"> • Register of Interests [Annex 2.1] 	Approve	Report	Chair
3.	-		Minutes of the previous meetings 28-01-2026 and matters arising	Approve	Report	Chair
4.	-		Review of action tracker	Approve	Report	Chair
Reports						
5.	13:35	(5)	Chair's Update	Note	Verbal	Chair
6.	13:40	(30)	Chief Executive's Report	Approve	Report	Chief Executive Officer
Break (10 minutes)						
Assurance on current Quality, Finance, Workforce and Performance Issues						
7.	14:20	(30)	Integrated Governance and Performance Report: <ul style="list-style-type: none"> • Service Assurance Committee(s) Key matters • Themes 	Approve	Report	Executive team
8.	14:50	(5)	Learning from Deaths, Quarters 2 and 3 (2025-26)	Note	Report	Chief Medical Officer

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9.	14:55	(5)	Care Quality Commission Statement of Purpose	Note	Verbal	Chief Nursing and Allied Health Professional Officer
Key matters and escalations (when required) from committees						
10.	15:00	(5)	Quality	Note	Report	Committee Chair
11.	15:05	(5)	Finance and Infrastructure	Note	Report	Committee Chair
12.	15:10	(5)	People Participation and Equalities	Note	Report	Committee Chair
13.	15:15	(5)	Charitable Funds	Note	Report	Committee Chair
Strategy						
14.	15:20	(10)	NHS Staff Survey Results 2025	Note	Presentation	Chief People Officer and Deputy Chief Executive
Assurance and Compliance						
15.	15:30	(10)	Group Board Assurance Framework [Annex 15.1]	Approve	Report	Director of Corporate Affairs
Other						
16.	15:40	(10)	Questions from stakeholders	Discuss	Verbal	Chair
Closing Actions						
17.	15:50	(5)	Any Other Business	-	Verbal	Chair
Date of next meeting: 1 April 2026, via Microsoft Teams						
Close						