East of England Community Health and Care NHS Trust

Trust Board Meeting in Public

Date: Wednesday, 18 November 2026
Time: 13:00 to 16:00
Location: King's House, 245 Ampthill Road, Bedford MK42 9AZ

Members:

Lynda Thomas	Trust Chair (Chair)
Charlotte Black	Non-Executive Director
Sarah Buchan	Chief Information Officer
Laura Clear	Director of Strategy and Transformation
Rachel Hawkins	Director of Corporate Affairs
Kate Howard	Chief Nursing and Allied Health Professional Officer
Dr Caroline Kavanagh	Chief Medical Officer
John Kennedy	Non-Executive Director
Dr Ursula Montgomery	Non-Executive Director
Angela Moodie	Chief Finance and Resources Officer
Anita Pisani	Chief People Officer and Deputy Chief Executive
Jayne Sharma	Non-Executive Director
Mani Sharma	Non-Executive Director
Matthew Winn	Chief Executive Officer
Njoki Yaxley	Non-Executive Director

In Attendance:

Sarah Feal	Company Secretary and Freedom to Speak Up Lead
Julie Nicholson	Career Development and Apprenticeship Lead
Rachael Small	Nursing Associate, Bedfordshire and Luton 0-19 Team

Apologies:

Agenda

No.	Time	Mins	Agenda Item	Decision	Enclosure	Lead
Staff Story						
-	13:00	(30)	Rachael: Nursing Apprenticeship	-	Verbal	Chief People Officer
Opening Actions						
1.	13:30	(5)	Welcome and apologies	-	Verbal	Chair
2.			Disclosure of interests • Register of Interests	Approve	Report	Chair
3.			Minutes of previous meeting **30 September 2026** and matters arising	Approve	Report	Chair
4.			Review of action tracker	Approve	Report	Chair
Reports						
5.	13:35	(5)	Chair's update	Note	Verbal	Chair
6.	13:40	(10)	Chief Executive Officer's Report: • Freedom to Speak-Up • CQC Statement of Purpose	Note	Report	Chief Executive Officer
Strategy						
7.	13:50	(20)	Annual plan	Discuss	Report	Director of Strategy and Transform-ation
8.	14:10	(15)	Trust People Priorities 2026-27	Discuss	Presentation	Deputy Chief Executive
-	14:25	(10)	Break	-	-	-
Assurance on Quality, Finance, Workforce and Performance						
9.	14:35	(30)	Integrated Governance and Performance Report	Approve	Report	Executive

No.	Time	Mins	Agenda Item	Decision	Enclosure	Lead
10.	15:05	(10)	Thirlwell Inquiry	Note	Presentation	Chief Medical Officer / Chief Nursing and Allied Health Professional Officer / Deputy Chief Executive
Key Matters and Escalations from Committees						
11a.	15:15	(5)	Audit and Risk	Note	Report	Committee Chair
11b.	15:20	(5)	Finance & Infrastructure	Note	Report	Committee Chair
12.	15:25	(5)	Remuneration	Note	Report	Committee Chair
Assurance and Compliance						
13.	15:30	(10)	Emergency Preparedness, Resilience and Response Core Standards 2026-27	Approve	Report	Director of Corporate Affairs
14.	15:40	(10)	Trust Board Assurance Framework	Approve	Report	Director of Corporate Affairs
Engagement						
15.	15:50	(5)	Questions from stakeholders	Discuss	Verbal	Chair
Closing Actions						
-	15:55	(5)	Any Other Business	-	Verbal	Chair
Date of next meeting: 27 January 2027, Time: 10:30, Location: Meadow Park, St Ives						
Close						