

Trust Board Meeting in Public

Date: Wednesday, 22 July 2026

Time: 13:00 to 16:00

Location: Units 7-8, Meadow Park, St Ives PE27 4LG

Members:

Lynda Thomas	Trust Chair
Charlotte Black	Non-Executive Director
Laura Clear	Director of Strategy and Transformation
David Crawford	Non-Executive Director
Anna Gill	Non-Executive Director
Rachel Hawkins	Director of Corporate Affairs
Kate Howard	Chief Nursing and Allied Health Professional Officer
Angela Moodie	Chief Finance and Resources Officer
Anita Pisani	Chief People Officer and Deputy Chief Executive
Mani Sharma	Non-Executive Director
Matthew Winn	Chief Executive Officer
Njoki Yaxley	Non-Executive Director

In Attendance:

Sarah Feal	Company Secretary and Freedom to Speak Up Guardian
Claire D'Agostino	Assistant Director of Allied Health Professionals

Apologies:

Sarah Buchan	Chief Information Officer
Dr Caroline Kavanagh	Chief Medical Officer
John Kennedy	Non-Executive Director
Jayne Sharma	Associate Non-Executive Director

Agenda

No.	Time	Mins	Agenda Item	Decision	Enclosure	Lead
Staff Story						
-	13:00	(30)	Introducing our new Freedom to Speak Up Guardian	-	Verbal	Chief People Officer
Opening Actions						
1.	13:30	(5)	Welcome and apologies	-	Verbal	Chair
2.			Disclosure of interests Register of Interests	Approve	Report	Chair
3.			Minutes of the previous meeting 20 May 2026 and matters arising	Approve	Report	Chair
4.			Review of action tracker	Approve	Report	Chair
Reports						
5.	13:35	(5)	Chair’s Update	Note	Verbal	Chair
6.	13:40	(20)	Chief Executive Officer’s Report - Quality Account - Board Assurance Statement - Letter of Representation	Approve	Report	Chief Executive Officer
Strategy						
7.	14:00	(25)	Trust Strategy Update	Discuss	Report	Deputy Chief Executive
-	14:25	(10)	Break	-	-	-
Assurance on Quality, Finance, Workforce and Performance						
8.	14:35	(30)	Integrated Governance and Performance Report - Service Assurance Committee(s) key matters - Infection Prevention and Control Assurance Framework	Approve	Report	Executive

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9.	15:05	(10)	Learning from Deaths Quarter 4	Note	Report	Chief Nursing and Allied Health Professional Officer
Key Matters and Escalations from Committees						
10.	15:15	(5)	Audit and Risk	Note	Report	Committee Chair
11.	15:20	(5)	Charitable Funds	Note	Report	Committee Chair
12.	15:25	(5)	Quality	Note	Report	Committee Chair
13.	15:30	(5)	Finance and Infrastructure	Note	Report	Committee Chair
14.	15:35	(5)	People Participation and Equalities	Note	Report	Committee Chair
Assurance and Compliance						
15.	15:40	(10)	Trust Board Assurance Framework	Approve	Report	Director of Corporate Affairs
Engagement						
16.	15:50	(5)	Questions from stakeholders	Discuss	Verbal	Chair
Closing Actions						
-	15:55	(5)	Any Other Business	-	Verbal	Chair
Date of next meeting: 30 September 2026 Time: 13:00 Location: Woodlands House, Norwich						
Close						