

Agenda item:	14
Date of meeting:	16 July 2025
Report to the:	Group Trust Board
Title of report:	Future Focus
Report author:	Andrew Butcher, Strategy and Development
Executive sponsor:	Laura Clear, Director of Strategy and Transformation
Recommendation:	Discuss

Assurance level:	<p>Substantial <input type="checkbox"/></p> <p>Reasonable <input checked="" type="checkbox"/></p> <p>Partial <input type="checkbox"/></p> <p>Minimal <input type="checkbox"/></p>
Rationale:	The paper sets out the context for the agreement of ICB 'hosting arrangements for the merged Trusts.

1.0 Executive Summary

- 1.1 The Group is developing an additional report for Board to give assurance on the delivery of the action plans forming each Trust's Operational Plan for 2025-26.
- 1.2 This report is in development and will evolve based on feedback from Committees and the Board.

2.0 How the report supports tackling Health Inequalities

- 2.1 The actions within Trust operational Plans support the delivery of Trust strategies and thereby support tackling health inequalities.

3.0 Links to Board Assurance Framework / Trust(s) Risk and Issue Registers

- 3.1 The objectives within the operational plans will support delivery of Trust strategies.

4.0 Legal and Regulatory requirements

- 4.1 None

5.0 Previous consideration by Committee or Executive

- 5.1 Approval of Trust Strategies and Annual Operational Plans.

6.0 Report

- 6.1 The attached appendix 1: 'Future Focus – Development Draft', summarises the progress against operational plan actions, in quarter 1.

 - 6.2 Overall assurance against actions, and assessment of the future delivery of annual plans is Reasonable, as outlined in the report.
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Appendices

Appendix 1: Future Focus – Development Draft